

Three Years of Action

November 28, 2017 – November 28, 2020

Mayor Jenny A. Durkan



City of Seattle
Jenny A. Durkan, Mayor

A Year of Unprecedented and Historic Challenges for the City of Seattle

This time last year, our city was booming, vibrant, and focused on the future. Everything seemed possible. But 2020 had other plans.

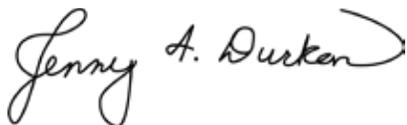
This has been a brutal year for everyone in Seattle. A pandemic with no federal leadership is having devastating impacts on the lives and health of our communities and families. It also led to skyrocketing unemployment and closure of so many of Seattle's small businesses. The City has also seen unforeseen challenges like the accelerated cracking of the West Seattle Bridge, the collapse of a pier and days of wildfire smoke at dangerous levels. We also are in the midst of a civil rights and racial reckoning, which requires each one of us to commit to dismantling the systems of inequity that have had generational negative impacts on Black communities.

In the midst of one of the most challenging moments in our city's history, our 12,000 City of Seattle employees have focused on delivering essential services amidst a pandemic, and advanced our shared priorities to:

- Help our residents, workers, and small businesses during the COVID-19 pandemic
- Make the City's largest-ever investment in racial equity and advancing opportunity
- Address our homelessness and housing crisis
- Build true community safety while also re-imagining policing

Working together, we will get through this unimaginably challenging time for our city.

There is hope on the horizon in 2021 with an administration that will help cities, improved treatment for COVID-19 and the development of promising new vaccines. As we weather the crisis in 2020, the City of Seattle has made new and significant investments to help our residents, businesses, and city emerge stronger, more just and equitable from these crises. From creating free college for our young people to supporting over 4,500 new affordable homes to new wages and protections for domestic workers and rideshare drivers, we have laid the groundwork to support our workers, reimagine policing and community safety, further our climate goals, and create a stronger downtown with a new arena home to the Seattle Kraken and a new Waterfront for All.



By The Numbers

4,500

New
Affordable
Homes

14,119

households helped
through emergency
grocery vouchers

157

COVID-19
Briefings in
2020

35,000

Rideshare Drivers
with a New
Minimum Wage and
Worker Protections

77%

Increase in
24/7 shelter
beds

469

Businesses (and counting)
Supported Through Small
Businesses Stabilization
Funds

171

Safe Start vending,
cafe, and display
permits granted to
small businesses

846

Seattle Promise
Students enrolled
in Fall 2020

**\$1.7
Billion**

for Affordable
Housing
Investments

**27
Miles
of Stay
Healthy
Streets**

**Nearly
450,000**

and counting
COVID-19 tests
administered

42,000

Households
enrolled in Utility
Discount Program
in 2020

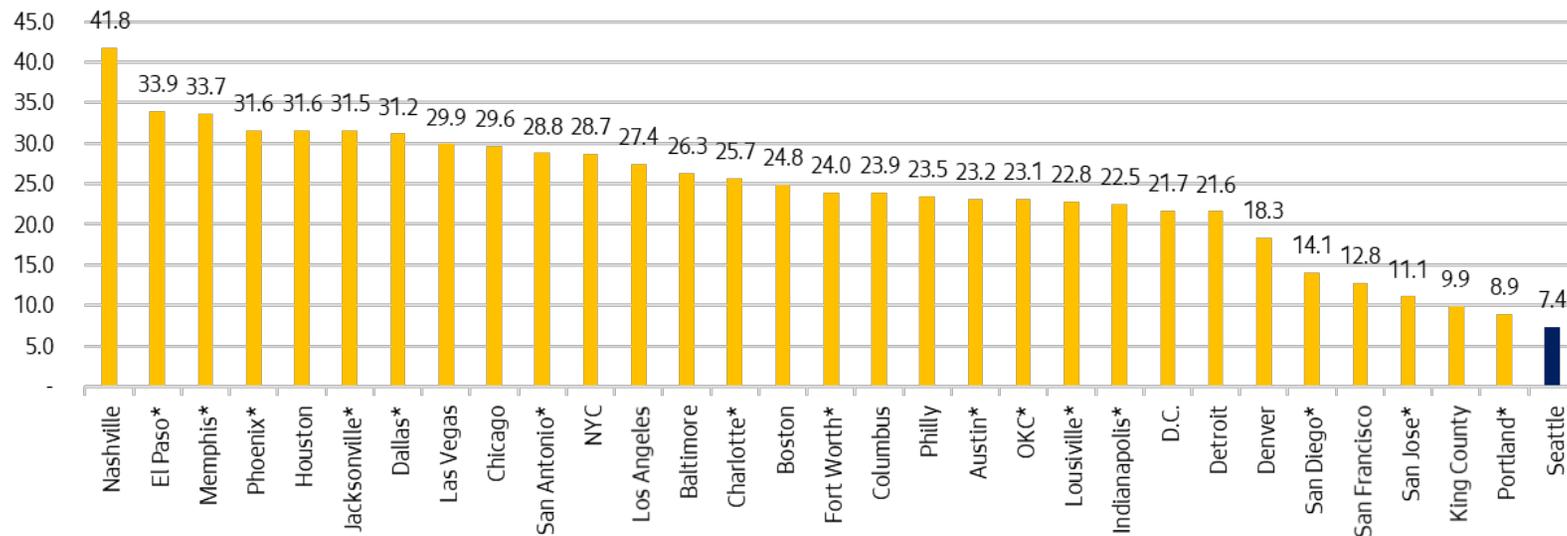
Managing the COVID-19 Crisis in Our Region

King County was the initial epicenter of the COVID-19 outbreak in the United States.

In late February, Public Health – Seattle & King County announced its first case of COVID-19 in an assisted living facility in King County and days later, cases surged across the region and state. Knowing that the impacts of COVID-19 in our region would be substantial, Mayor Durkan directed the City of Seattle to begin preparing in early January. Thanks to the guidance of Seattle’s world-renowned scientists and academics, state and local public health officials, local nurses, doctors and health care officials, our region quickly implemented critical public health measures to help flatten the curve.

Because of our leading officials and the commitments of Seattle residents, our City now has one of the lowest rates of cases of any major city. In addition to these measures to help reduce the spread of COVID, the City has also created a number of programs to respond to the virus.

Cumulative COVID-19 cases per 1000 residents



Mayor Jenny Durkan announces the final proposal for the sale of the Mercer Properties, resulting in nearly \$300 million in public benefits, including \$78.2 million in new housing.



Volunteers help deliver masks to local healthcare providers during the early PPE shortages in Seattle.

Free Citywide Testing

There was no way to fight COVID-19 without broadscale testing, but Seattle could not get what it needed from the federal government, so we created our own. Working with the Seattle Fire Department, the City of Seattle launched free COVID-19 testing across Seattle through a partnership with UW Laboratory. After launching testing for first responders and mobile testing teams for long term care facilities, the Seattle Fire Department currently operates four free testing sites in Seattle, and the sites have conducted nearly 450,000 tests. In November 2020, Mayor Durkan signed a MOU with Curative to further expand no-cost testing in Seattle, with new testing kiosks being installed throughout the City.

Grocery Voucher Program and Food Assistance

The City of Seattle has served over 1,000,000 meals through its food assistance programs to shelters, seniors, and young people. The City of Seattle launched an emergency grocery voucher program to provide immediate food support for families in danger of going hungry as a result of the economic impact of the COVID-19 pandemic that has served 14,000 households. Additionally, the Fresh Bucks program provided over 12,000 families in Seattle with vouchers to purchase fruit and vegetables at neighborhood farmers markets, farm stands, ethnic grocers, and all Seattle Safeway Stores.

Eviction Moratorium and Rental Assistance

In the initial days of the pandemic, Mayor Durkan signed an Emergency Order to create a first in the nation moratoriums on evictions for renters, non-profits, and small businesses. She has subsequently extended the moratoriums throughout 2020. In addition, Mayor Durkan has announced more than \$18 million in rental assistance, thus far serving nearly 2,700 Seattle households through United Way of King County's Home Base Eviction Prevention and Rental Assistance Program, and Seattle's Office of Housing and Department of Human Services.

Immigrant and Refugee Assistance

The Seattle COVID-19 Disaster Relief Fund for Immigrants is \$8 million for direct cash assistance to Seattle's most vulnerable low-income immigrant residents and their household.

Small Business Stabilization Fund

In March 2020, the City created and launched this fund to provide grants to micro-businesses and small businesses. To date, the City's Office of Economic Development (OED) has provided 469 small businesses impacted by the COVID-19 with \$10,000 grants. In November, Mayor Durkan announced an additional \$4 million.

Utility Discount Program

More than 42,000 households are enrolled into the Utility Discount Program in 2020 including nearly 10,000 new enrollments through the fast-track application process launched in March 2020 to more quickly support customers financially impacted by COVID-19.

Child Care and Teen Learning Hubs

COVID-19 has had so many impacts on families. Two key areas are the loss of critical day care services, and another is how to help students keep up as schools moved on-line. The City created two new programs to serve families and young people during the pandemic including expanding child care for essential workers and new Teen Learning Hubs at Seattle Parks and Recreation Community Centers. These programs currently serve approximately 430 young people. Sixty percent of the children in child care receive State subsidies or SPR scholarships and Teen Learning Hubs are free for all participants.

Stay Healthy Streets and Blocks

Our new "normal" mean it is more important than ever to have places for people to get outside, exercise and do so safely. Since April 2020, 27 miles of Stay Healthy Streets were installed so people can walk, roll, and bike, and 20 miles will become permanent. Making it easier for families to stay close to home and for students to be active during remote study, free Stay Healthy Block Permits are also available in neighborhoods across Seattle.

Free Curbside and Street Permits for Small Businesses

To keep their doors open, businesses had to change their way of serving customers. Curbside pick-up and outdoor spaces became a necessity and the city stepped up to help. The City has created new curbside spaces, parklets, block closures and tent permits to help Seattle's small businesses. Since March 2020, SDOT has installed over 1,000 three-minute temporary Food Priority Pick-Up Zones at over 560 restaurants and over 115 fifteen-minute temporary Curbside Priority Pick-Up Zones at over 70 locations, permitted 170 spaces for outdoor dining and retail, and opened 12 blocks for restaurants and small businesses.

Support for Artists and Non-Profits

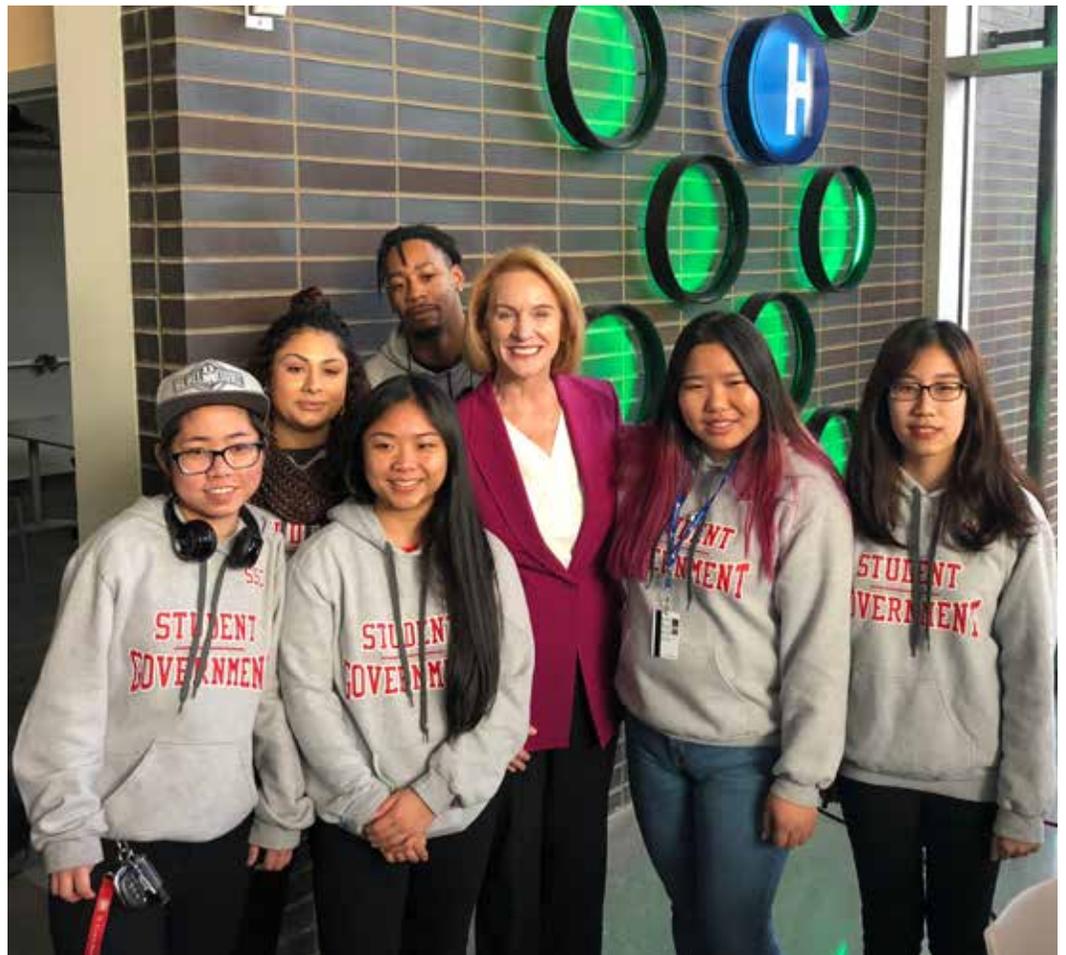
Arts and culture organizations are critical to the vibrancy and soul of Seattle, but nearly overnight, COVID-19 closed down arenas, performance venues, galleries, and other critical artist spaces. In March 2020, Mayor Durkan announced the creation of a \$1.1 million Arts Stabilization Fund for creative workers and cultural organizations. Throughout the year, the City has provided rent relief for all the non-profit organization tenants of the Seattle Center. In November 2020, Mayor Durkan announced nearly \$1.8 million to support 36 Black, Indigenous, and People of Color (BIPOC) led organizations that have been impacted by the pandemic. ►

Advancing Equity for Black, Indigenous, and People of Color Communities

The City of Seattle recognizes that systemic racism through the investments and policies by government and the private sector have caused generational harm and resulted in disinvestments in Black, Indigenous, and communities of color (BIPOC). The disparities have been further exacerbated by the COVID-19 crisis.

On November 28, 2017, the day she was sworn into office, Mayor Durkan signed an Executive Order focused on Race and Social Justice initiatives and directing city Departments to take actions to increase equity throughout Seattle. The Mayor also implemented significant programs to advance opportunity and decrease displacement for BIPOC and other marginalized communities, including expanding quality preschool, providing two years free college and transit passes for all Seattle public high school students, expanding youth employment opportunities, issuing an Executive Order to counter displacement, accelerating the development of affordable housing and dedicating permanent resources for the Equitable Development Initiative.

The Mayor believes it is time to not just build on these programs, but to make unprecedented and sustained investments in Black, Indigenous and people of color communities. These investments must be centered on and guided by the impacted communities. The 2021 budget provides \$100 million in new investments to both scale some of the City's current programs and examine additional priority areas for new investments. It will be community that collectively guides the investments.



Mayor Durkan stands with members of the North Seattle Colleges Student Government at the first Seattle Promise Program announcement in November of 2017.

\$100 Million in 2021 Budget for investments Centered on Reducing Disparities for Black and Indigenous Communities

In Mayor Durkan's 2021 budget proposal, she proposed \$100 million in investments to address disparities in communities of color by scaling some of the City's current programs and examining additional priority areas for new investments. City Council approved \$100 million that would invest \$10 million for community safety programs, \$30 million in strategic real estate investments, \$30 million in participatory budgeting, and \$30 million for recommendations from the Equitable Communities Initiative Task Force that will make policy and programmatic recommendations to support near and long-term community priorities that ensure that Black, Indigenous, and communities of color can thrive.

Transfer of City Owned Properties to the Black Community

In 2020, Mayor Dukan proposed a process and the successful transfer of Byrd Barr Place or former Fire Station 23, Fire Station 6, and the Central Area Senior Center to Black-led organizations. Her legislation was passed unanimously by City Council in Fall 2020.

Transfer of Vacant Sound Transit Properties to Homeownership Opportunities in Rainier Valley

Since 2019, Mayor Durkan and the Office of Housing has been working to create a plan to transfer ten surplus properties in Rainier Valley to the City of Seattle at no cost, for affordable housing development. Supported by \$10 million from the City, approximately 150 affordable homes will be developed for homeownership opportunities for families at or below 80 percent Area Median Income (AMI) equivalent to \$88,250 for a family of four.

Righting the Wrongs of the Failed War on Drugs

In February 2018, Mayor Durkan and City Attorney Pete Holmes announced that the City of Seattle would move to vacate misdemeanor marijuana possession convictions prosecuted by the City before marijuana was legalized in Washington. In September, the Seattle Municipal Court agreed to vacate those convictions, positively impacting 542 people

Advancing Equitable Development Initiative-Funded Projects

Since taking office, Mayor Durkan has issued over \$30 million in awards through the Equitable Development Initiative (EDI). EDI is part of the City's effort to support Seattle's existing residents and businesses in neighborhoods at high-risk of displacement. The initiative has invested in 24 organizations.

Increasing Wages for Rideshare Drivers

After engaging thousands of drivers and conducting an independent study, Mayor Durkan proposed and passed legislation mandating drivers be paid a minimum wage plus benefits and expenses beginning January 1, 2021. Creating a new model for gig workers, drivers will be paid average hourly work and expenses for drivers as well as costs to drivers not currently included such as paid sick and safe time, worker's compensation, and unemployment. This plan also invests in housing, transit, and a first in the nation Driver Resolution Center to support drivers.

Two Years of Free College through the Seattle Promise College Tuition Program

On her second day in office, Mayor Durkan signed an Executive Order to create the Seattle Promise College Tuition Program. Since 2018, over 1,180 students have attended the Seattle Colleges tuition-free thanks to Seattle Promise. Now, in the Fall of 2020, 846 Promise scholars, 62% students of color, are enrolled in college. This year, Seattle Promise will also support all high school seniors at Seattle Public Schools, approximately 3,680 students, as they prepare for college.

Expanding the Seattle Preschool Program

Following the passage of the Families, Education, Preschool and Promise Levy, Mayor Durkan announced the expansion of the Seattle Preschool Program. From November 2017 to November 2020, the Seattle Preschool Program opened 53 new classrooms in child care centers, schools, and family child care homes. Even now, during COVID-19, the Seattle Preschool Program is serving over 1,500 children including 73% are children of color.

Expanding Access to Affordable Child Care

In 2019, Mayor Durkan announced that she would nearly double the City of Seattle's successful Child Care Assistance Program to serve an additional 600 families. The CCAP program serves 86% students of color.

Community Preference Policy for the City's Affordable Housing

For several years, community organizations requested that the City of Seattle to implement a community preference policy to help address displacement and advance racial equity. In February 2019, Mayor Durkan issued Executive Order to create a permissive community preference policy for City-funded rental and homeownership housing located in high risk of displacement areas that intends to affirmatively further fair housing, address displacement, and foster and sustain inclusive communities

Domestic Workers Bill of Rights

After committing to pass a Domestic Workers Bill of Rights in her first year, in July 2018 Mayor Durkan worked with Councilmember Teresa Mosqueda to craft and sign legislation to protect Seattle's domestic workers. The legislation helps ensure domestic workers receive proper rest, meal breaks, and minimum wage, and can retain their personal, original documents. The legislation marked the first time in history a city in the United States has set enforceable worker standards for the City's 30,000 domestic employees.

Environmental Justice Investments

To date the environmental justice program has given almost \$600,000 to community led projects that improve environmental conditions, respond to impacts of climate change, and get us closer to achieving environmental justice. Another \$500,000 funding is going to community in 2020.

Duwamish Opportunity Program

Since 2018, Mayor Durkan has invested nearly \$650,000 towards community projects focused on quality-of-life enhancements in the neighborhoods of South Park, Georgetown, and SODO, through the Duwamish Valley Opportunity Program. The fund is intended to enhance existing programs and support new programs focused on the specific challenges faced by Duwamish River communities.

A Diverse Cabinet and Mayor's Office Team

Under Mayor Durkan's leadership, the City of Seattle is advancing workforce equity and strategic recruitment to ensure our workforce represents the people we serve. She works to make equitable decisions when hiring her own team; the Mayor's Office is comprised of 82% percent women team members and 40% people of color, including the most historically diverse team of Deputy Mayors and Mayor's office leadership. People of color make up 49% percent of the Mayor's Cabinet, and serve in some of the most significant positions.

Executive Order on Women- and Minority-Owned Businesses

The City, through FAS, is continuing to complete tasks outlined in Mayor Durkan's WMBE Executive Order to advance contracting equity and to expand the City of Seattle's outreach to women- and minority-owned businesses (WMBEs). In 2021, the City will launch a large-scale disparity study to identify barriers to contracting equity. The City has identified 12 community leaders to serve as founding members of the City of Seattle's WMBE Advisory Committee, which will kick off early next year. The City and contracted partners also worked with WMBEs to offer support on how to do business with the City through technical assistance, trainings, and outreach.

Reimagining Policing and Community Safety

Here in Seattle and in cities across the nation, people have spoken out and demanded that we re-imagine policing. As US Attorney, Mayor Durkan led the investigation of the Seattle Police Department that resulted in the Consent Decree - that work created some of the nation's leading policies on policing.

It also allowed the Seattle Police Department to hire the best officers and train them in crisis intervention and de-escalation. And it created robust civilian-led accountability systems so we could hold officers accountable. But re-imagining policing is more than just training and policies.

We need to rethink how the Seattle Police Department serves our city and address the continued racial disparities in policing. And we need to make further changes to our criminal legal system like reforming probation and breaking the cycle of incarceration.

We also need to shift many of the 800,000 calls for help from armed police officers to other community-based programs. Too often, our officers are responding to other failures: the failures of our foster care system, our behavioral health system, our homelessness system, and our education system.

Often 9-1-1 calls require a fast police response, and Seattle needs a strong, well-trained, and community based department for those calls. But non-violent calls don't always need an officer with a gun.

Even before the Summer of 2020, Mayor Durkan and the City began investing in alternatives to armed officers. Social workers. Nurses in homelessness shelters. Crisis counselors and mental health professional. Unarmed Community Service Officers. Reimagining policing means fundamentally changing the role of traditional police in our community and their interactions with our community, especially communities of color.



Mayor Durkan and Councilmember Debora Juarez (D5) join thousands of Seattle students walking out to protest gun violence in America's schools.

Reduction to SPD Budget and Transferring Civilian Functions

As part of the 2020 and 2021 budgets, Mayor Durkan, former Chief Carmen Best, and Interim Chief Adrian Diaz have proposed one of the largest reductions in the country and a path forward to reimagining policing. This includes transferring some civilian functions such as 9-1-1 call takers, parking enforcement officers, mental health professionals, and victim advocates to new divisions.

As some community based alternatives are being scaled, the Mayor's Executive Order outlines an accountable timeline for the community to review and identify SPD functions to be transferred, eliminated, reduced, civilianized, or expanded; develop and/or identify unarmed, civilian responses to replace some current police functions; and conduct a rigorous analysis of SPD's 911 dispatch and call volume, current functions, expenditures, and staffing models and personnel deployment. The results of this analysis will be available to the public.



Relaunching and Expanding the Community Service Officer Program

In April 2019, Mayor Durkan and former Chief of Police Carmen Best announced their plan to relaunch the Community Service Officer program, which had previously operated for 33 years until 2004 when it was discontinued due to budget limitations. Community Service Officers are civilian officers who help residents and businesses involved in non-criminal calls navigate services, engage with communities and neighborhoods, and support programming for historically underserved young people. The Seattle Police Department's (SPD) Community Service Officer (CSO) program is funded for 17 civilian officers and operates seven days per week throughout the city.

Launching and Expanding Health One to Address Non-Emergency 911 Calls Downtown

In May 2019, Mayor Durkan and Fire Chief Harold Scoggins announced the creation of Health One. The Health One team was put into service in November 2019 and in 2021, the City will expand to three units.

Changes to Police Union Bargaining

In November 2020, Mayor Durkan proposed new, expanded roles for the City's police accountability partners and City Council staff in police contract negotiations. In the upcoming contract negotiations with the Seattle Police Officers' Guild (SPOG) and the Seattle Police Management Association (SPMA), a City Council representative will be at the bargaining table and Office of Police Accountability Director, Inspector General, and a member of the Community Police Commission will serve as bargaining advisors. Mayor Durkan has also outlined specific reforms to be accomplished in Olympia during the upcoming legislative session.

Diversions and Restorative Justice Programs

The 2021 budget adds funding to expand social work and case management for Seattle's new Community Court, a new diversionary path for low-level offenders in Municipal Court. The LEAD program got a COVID-era revamp as well, removing the requirement of a Law Enforcement referral and piloting a shelter-based model with more intensive case management and access to behavioral and physical health care. The city continues to fund Choose 180, a diversionary program for first time offenders, having quadrupled the funding for this program since its inception.

Community Safety Programs

The City has continued to make investments in youth safety programs at the Department of Neighborhoods and Human Services Department. Mayor Durkan has proposed a new division HSD to consolidate and manage our community safety investments, respond to calls for community-led responses, and better connect them with upstream prevention work. In 2021, the City will be building capacity to expand the violence interrupter model and fund additional credible messengers to focus on outreach, prevention and intervention for our youth most susceptible to being victims or perpetrators of violence. Since Mayor Durkan took office, the City's Human Services Department has spent \$37.7 million on safety programs to provide alternate community safety models for residents.

A New Responsible Storage Gun Safety Law

In May 2018, Mayor Durkan proposed new legislation to reduce gun violence by requiring the responsible storage of firearms. The City Council approved the legislation in July 2018, and Mayor Durkan signed it into law. The legislation took in February 2019. ►



In 2018, Mayor Durkan, City Attorney Pete Holmes and Former Council President Bruce Harrell stand with community to announce that the City of Seattle will vacate misdemeanor marijuana charges for non-violent offenders.

Addressing the Housing and Homelessness Crisis

2020 brought new challenges to the homelessness crisis. To respond, the City added new shelter, converted basic shelters to 24/7 facilities, provided new testing and PPE resources to ensure providers could safely operate, and added new hygiene facilities.

The 2021 budget builds on these priorities and expands investments in proven programs including rapid rehousing, diversion, and additional shelter options.

77% Increase in Enhanced Shelter Spaces and Tiny Homes from 2017 to 2020

Since 2017, the City has worked to add additional investments for 24/7 spaces and tiny home villages, which are the most effective at moving people off the streets and into safer spaces than permanent housing. In 2017, the City had 964 basic shelter beds, 749 enhanced shelter spaces, and 255 spaces at sanctioned encampments. As Fall of 2020, the City now has 484 basic shelter spaces, 1,465 enhanced shelter beds and 311 tiny homes. In the 2021 budget, there is funding to add new shelter, including short-term hoteling options.

In addition, the Mayor's budget proposes expanding more facilities to 24/7 with 2,300 existing spaces, of which 2,100 will be in enhanced shelters and tiny home villages.



The Liberty Bank Building, which opened in 2019, provides 115 affordable homes and affordable retail space in Central District.

Mandatory Housing Affordability

In March 2019, Mayor Durkan signed into law citywide Mandatory Housing Affordability, generating an estimated 3,000 new affordable homes over the next 10 years. Since the launch of the MHA program in select neighborhoods in 2017, more than \$65.6 million has been generated to support the City's affordable housing investments.

Streamlining Permitting and Creating Access to Backyard Cottages

After signing into law the most progressive ADU ordinance of any major U.S. city in 2019, Mayor Durkan directed City agencies to identify strategies to reduce permitting times and costs for homeowners seeking to build ADUs on their property. These easily accessible design options will shorten the permitting process by at least 2-6 weeks and save homeowners about \$1,500 in permit fees.

Fort Lawton Redevelopment

Mayor Durkan took a significant step towards creating a more affordable Seattle by advancing her vision for a livable community in Fort Lawton, by rezoning the 34-acre property in Magnolia to develop 238 mixed income homes, and recreational space.

Tenant Protections

In partnership with Councilmember Lisa Herbold, updated City's tenant protections to harmonize with new state laws and to better help residents stay in their homes. Mayor Durkan launched the Renting in Seattle program for tenants and landlords to find information about rental laws, get advice and make complaints, and get referrals for outside services. Since taking office, Seattle has awarded over \$2.2 million in funding to community organizations, including BIPOC-led organizations, for tenant education, advocacy, and eviction defense.



Mayor Durkan high-fives a young constituent after signing legislation and an Executive Order to advance the development of more accessory dwelling units (ADUs) like backyard cottages and in-law apartments in single-family zoned neighborhoods throughout Seattle.

New Hygiene Facilities

To address public health needs during the pandemic, the City expanded and added new hygiene and shower facilities throughout the City. Beginning in March 2020, the City deployed new hygiene stations to augment 78 portable toilets operated by Seattle Parks and Recreation across the City, which are accessible 24/7, plus more than 106 permanent public restrooms and shower programs located at parks and community centers throughout Seattle. The City also reopened five library locations to further help people experiencing homelessness address their hygiene needs. In May 2020, the City deployed two hygiene shower trailers, each containing three shower stalls with three toilets and sinks. More than 15,000 showers have been taken since the shower trailers opened.

King County Regional Homelessness Authority

Since taking office, Mayor Durkan and King County Executive Dow Constantine worked together to create a regional approach to homelessness. Passed in December 2019, KCRHA will oversee countywide policy, funding, and services for people experiencing homelessness combining the siloed efforts across cities and the county. The KCRHA is scheduled to become fully operational in 2021.

Continued Outreach to Individuals Experiencing Homelessness

Mayor Durkan's priority has always been to engage individuals sleeping outside, offering connections to shelter and vital services. During the pandemic, the City has proposed a new program to implement a more coordinated and targeted outreach program that will balance the need to address the crisis of unsheltered homelessness with the health and safety of all Seattle residents.

New Focus on Permanent Supportive Housing and Rapid Rehousing

Without permanent housing solutions, the City cannot make progress on the homelessness crisis. Mayor Durkan has supported a new strategy to add 1,000 units of permanent supportive housing including 600 units expected to come online in 2021.

Removing Trash, Debris, and Needles

In 2020, there has been a significant increase in illegal dumping in the City of Seattle. To respond, Mayor Durkan has proposed the Clean City Initiative to create additional resources to address increases in trash, debris and garbage. In 2020, Seattle Public Utilities (SPU) responded to 24,223 illegal dumping complaints and cleaned more than 98 percent within 10 days; removed and disposed of a total 2,050,660 pounds of

illegally dumped material. SPU distributes litter bags and picks up trash from unmanaged encampments. Since January 2017, SPU has collected 281,030 pounds of trash. Mayor Durkan also directed a new Citywide effort to remove garbage and debris from roads, sidewalks, and public right-of-way adjacent to RVs, that has collected 972,000 pounds of trash. In addition, SPU's needle disposal program has collected and disposed of 541,157 needles since January 2017.

\$1.7 Billion for Over 4,500 New Affordable Homes

Since December 2017, Mayor Durkan has announced record city-funding of over \$345 million that has leveraged additional public and private investments. Altogether, these investments total \$1.7 billion to develop over 4,500 new homes for Seattle's neighbors with low-incomes. More than 1,000 permanent supportive housing units, recognized as the solution to long-term chronic homelessness, are under construction with 600 coming online by the end of 2021. Over 120 permanently affordable homeownership opportunities have been created through these investments.

In September 2019, Mayor Durkan renewed and expanded the Multi-Family Tax Exemption program that was set to expire. The renewal is expected to add more the 1,300 affordable homes to the Office of Housing portfolio by 2022, while the program's expansion added a moderator to protect tenants from high rent increases. ►

Building Back Better

Making Progress on Vision Zero and a Safer Seattle

In December 2019, Mayor Durkan announced that the City will reduce speed limits to 25 miles per hour (mph) citywide and double the number of safety-enhanced traffic signals. A person walking, rolling, or biking is twice as likely to be killed if they are hit by a person driving 30 MPH than someone going 25 mph. For the first time, there are now more miles of arterial streets with speed limits 25 MPH or less than of arterials with speed limits 30 MPH or more. In 2020, we had a goal of installing 100 Leading Pedestrian Intervals, to give people walking a 3-7 second head start, improve visibility and reduce conflict between people driving and people walking. Citywide, there are now LPI's at 30% of signals. At these locations, we've seen pedestrian injury collisions decrease by 50%.

New Arena Home to the Seattle Kraken and Seattle Storm

In December 2017, Mayor Durkan signed an MOU for the privately financed redevelopment of KeyArena at Seattle Center. In 2019, Mayor Durkan advocated and the NHL awarded Seattle a franchise. The new arena home to the Seattle Kraken is expected to open in 2021.



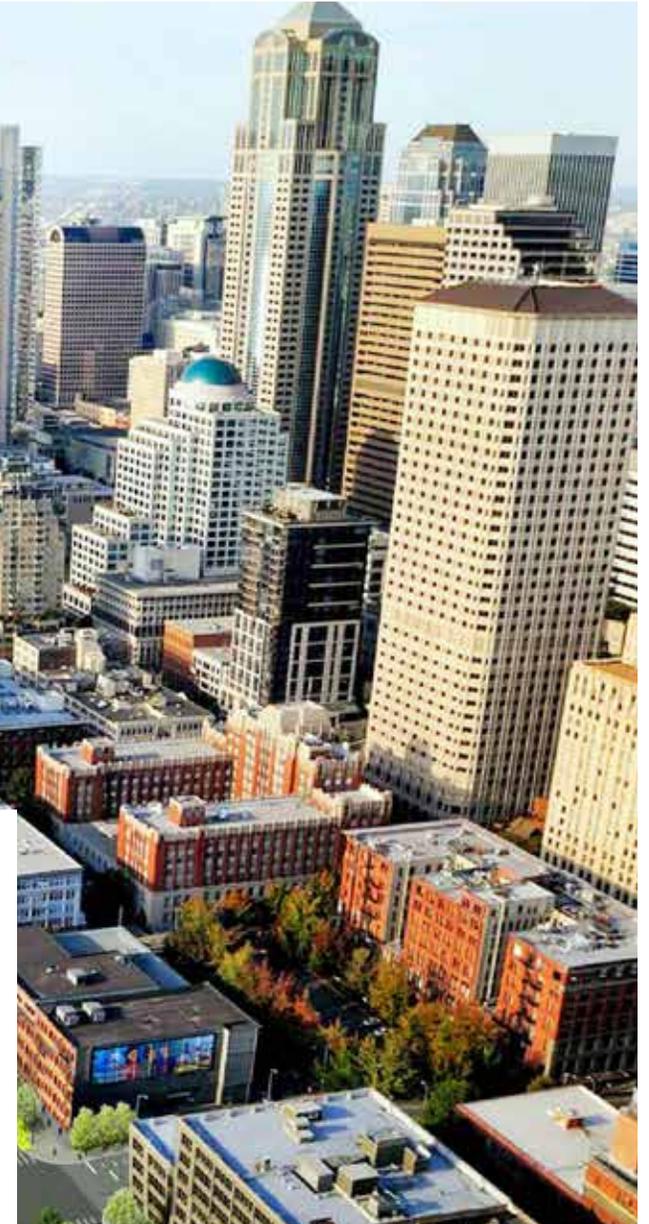


Waterfront for All

In 2019, Mayor Durkan proposed and passed a “Waterfront for All” that will include 20 acres of public spaces and an elevated pathway reconnecting Pike Place Market and downtown to the waterfront. The \$700 million plan combines funding from the City of Seattle, philanthropic community, commercial and residential property owners, and the State of Washington. In Summer 2020, Pier 62 opened to the public as a new waterfront park.

Creating a Safer Rainier Ave S

In fall 2020, we implemented a second phase of improvements along Rainier Ave S - one of Seattle’s most dangerous streets for pedestrians. This involved redesigning the street from Hillman City to Rainier Beach, prioritizing safety over speed, adding red bus lanes to support transit reliability, restriping crosswalks, adding curb bulbs, and adding protected left turns. We expect to see reductions in speeding and serious injury collisions, as we did in the first phase of the project (Columbia City and Hillman City).



Seattle Transportation Benefit District & Successful Lawsuit Against Eyman's I-976

Despite a supermajority of Seattle voters voting down Initiative 976, it passed in November 2019 with 53% of the statewide vote. A coalition of governments and stakeholders - including the City of Seattle - filed a legal challenge in King County Superior Court, citing constitutional issues with the initiative. On October 15, the Washington State Supreme Court ruled that the initiative was unconstitutional, reversing the measure in full. On November 3, 2020, Seattle voters voted overwhelmingly to approve the new Seattle Transportation Benefit District (STBD) measure that will support access to frequent and reliable transit service after current funding sources expire at the end of 2020.

Free Transit for Young People

In 2018, Mayor Durkan proposed providing a free ORCA card to students beginning in the 2018 school year. The program now provides 15,000 fully subsidized, unlimited 12-month ORCA cards for all Seattle Public High School students and income-eligible Seattle Public Middle School students.

Repairing the West Seattle Bridge to Restore Mobility

In March 2020, Mayor Durkan made the decision to close the bridge following accelerated cracking. In the Summer of 2020, the City began work to stabilize the bridge, which is expected to be completed by early 2021. After weighing a number of factors and listening to the experts, neighbors, and small businesses in West Seattle and impacted communities, Mayor Durkan announced her decision to move forward with repairing the West Seattle Bridge to restore mobility as soon as possible.

Clean Heat Program

The Clean Heat Program helped approximately 175 households in 2020 convert from dirty, inefficient heating oil to clean, energy-efficient heat pumps. Since the program started in 2017, the City has helped convert more than 600 oil heated homes to clean electricity. The Office of Housing, in partnership with the Office of Sustainability helped approximately 25 households with lower incomes convert by providing 100% of the cost of the heat pump and cost of decommissioning the underground oil tank. Revenue from the Heating Oil Tax, to be implemented in September 2021 will help to convert more households with a goal of eliminating heating oil use by 2028.





Mayor Jenny Durkan plants flowers with preschoolers enrolled at Hoa Mai Vietnamese Bilingual Preschool in 2018, prior to signing the Families, Education, Preschool and Promise levy.

Green New Deal Executive Order

Mayor Durkan issued an Executive Order committing the City to new actions that will support the goals of Seattle's Green New Deal. In addition to requiring all new or substantially altered City of Seattle buildings operate without fossil fuels, City departments will work with the Office of Sustainability & Environment to develop a strategy to eliminate fossil fuel use in existing City buildings, improve data collection and sharing on Seattle's climate emissions and engage stakeholders like the philanthropic community, business community, labor community, non-governmental organizations, health care community, county and state agencies, state legislators, and tribes achieve the goals of the Green New Deal. This year, Seattle hired a Climate Data & Policy Manager to work closely with the Climate Justice Director to advance this work in 2021. ►

Listening to the Community

Since Mayor Durkan took office, she has done hundreds of events, townhalls and roundtables including many virtual events in 2020:

127

roundtables and town halls



29

 neighborhood walks & tours

370

 community events